

	Page		Page
Accounting policies	42	Investor relations	26
Accounting standards	21, 42	Investment properties	16, 42, 43, 52, 53, 62
Annual general meetings	71	Joint ventures	36, 38, 40, 42, 45, 46, 47, 54, 67, 68
Acquisition of businesses	19, 36, 41, 42, 48, 64	Low cost share dealing service	71
Auditors' remuneration	37, 47	Minority interests	38, 40, 67, 68, 69
Auditors' report	35	Net assets	40, 47, 69
Balance sheets		Net debt	41, 64, 69
– Group	40, 69	Note on historical cost profits and losses	39
– Parent	40	Operating leases	20, 21, 44, 47, 65
Board committees	25	Operating profit	19, 38, 41, 47, 68, 70
Board of directors	22, 25, 33, 37	Review of operations	
Borrowings	21, 41, 58, 59, 64	– Boots The Chemists	4
Capital commitments	65	– Boots Retail International	8
Capital expenditure	41, 64, 65, 69, 70	– Boots Opticians	8
Capital structure	21	– Wellbeing Services (page 10):	
Cash and liquid resources	40, 43, 64	– Boots Dentalcare	11
Cash flow	18, 19, 41, 49, 64, 69	– Boots Footcare	11
Chairman's statement	01	– Health & Beauty Experience	11
Charitable & political donations	37	– Boots Wellbeing Centre	11
Chief Executive's review	02	– Boots Insurance Services	11
Community	16	– Boots Internet Ventures (page 11):	
Company secretary	71	– Digital Wellbeing	11
Contingent liabilities	65	– bootsphoto.com	12
Corporate governance	25	– handbag.com	12
Creditors	40, 41, 57	– Halfords	12
Current asset investments and deposits	40, 57	– Boots Healthcare International	14
Debtors	40, 41, 56	– Boots Contract Manufacturing	15
Deferred taxation	44, 50, 61	– Boots Properties	16
Depreciation and amortisation	41, 43, 47, 51, 52, 53, 54	Own shares/QUEST/ESOP/AESOP	19, 20, 32, 46, 47, 51, 54, 55, 64
Directors' remuneration	26, 28, 66	Payment of suppliers	37
Directors' report	36	Pensions	20, 33, 44, 65
Directors' responsibilities statement	34	Principal activities	36, 67
Directors' shareholdings	31, 32, 66	Principal companies	67
Disposal of businesses	19, 36, 38, 41, 48, 49, 52, 64	Profit and loss account	38, 68
Dividends	01, 18, 19, 21, 36, 38, 39, 41, 50, 57, 68, 69, 71	Property development stocks	16, 56
Earnings per share	19, 38, 51, 69	Property valuations	37, 39, 43, 52, 53, 68
Economic and Monetary Union	21	Provisions for liabilities and charges	40, 61
Economic profit	18	Reconciliation of movements	
Employees/People	01, 16, 37, 66	in shareholders' funds	39, 68
Environment	17	Registrar	71
Exceptional items	38, 44, 46, 48, 50, 51, 68	Registered office/company secretary	71
Finance leases	41, 44, 52, 53, 58, 64	Related party disclosures	66
Financial highlights	Inside front cover	Research and development	36, 44, 47
Financial instruments and derivatives	43, 59	Reserves	40, 62
Financial record	68, 69, 70	Segmental information	45, 46, 47, 70
Financial review	18	Share capital	36, 39, 40, 62, 63
Fixed assets		Share information	
– Investments	40, 54	– Analysis of holdings	36, 71
– Tangible	37, 38, 40, 41, 43, 48, 52, 53	– Highest/lowest prices	19, 33, 69
– Intangible	40, 43, 51	– Share options	32, 55, 63
Foreign currencies	21, 39, 42, 60	Share premium	40
Free cash flow	19	Shareholder returns	18, 19, 30, 50, 69
Going concern	27	Staff numbers and costs	66
Goodwill	39, 43, 48, 49, 51, 62, 68	Statement of total recognised gains and losses	39, 68
Historical cost tangible fixed assets	53	Stocks	40, 41, 43, 56
Impairments	39, 41, 43, 51, 52, 54, 62, 68	Taxation	19, 38, 41, 50, 56, 68
Internal control	27	Treasury policy and controls	20
Interest	19, 20, 38, 50, 59, 64, 68	Turnover	01, 19, 36, 38, 43, 45, 47, 68, 70